

Chair:
Councillor George Meehan

Deputy Chair:
Councillor Lorna Reith

INTRODUCTION

- 1.1 This report covers matters considered by the Cabinet at our meeting on 14 October 2008. For ease of reference the Report is divided into the Cabinet portfolios.
- 1.2 We trust that this Report will be helpful to Members in their representative role and facilitate a fruitful dialogue between the Cabinet and all groups of Councillors. These reports are a welcome opportunity for the Cabinet on a regular basis to present the priorities and achievements of the Cabinet to Council colleagues for consideration and comment. The Cabinet values and encourages the input of fellow members.

ITEMS OF REPORT

Community Cohesion and Involvement

2. COMMUNICATIONS STRATEGY

- 2.1 We considered a report which advised us that a recent pan London survey for London Councils showed that:
 - 49 per cent of people believe their Council ran the police and 45 per cent the local hospital.
 - 60 per cent of Londoners knew that their local Council was responsible for the Freedom Pass concessionary fares scheme
 - Almost everyone (97 per cent) knew that their local Council was responsible for emptying their rubbish bins.
- 2.2 With increasing levels of partnership working it will become even more important that the Council is able to clearly engage residents and other key stakeholders in a way which acknowledges our partnership and community leadership work whilst being clearly connected with the services we deliver. Being clear about our key messages and how we plan to communicate them will help.
- 2.3 The strategy set out the principles we should apply to our communications and consultation:

Our dialogue (communication and consultation) with local people should:

- Create appropriate resident input into decisions
- Be open and honest about why we make decisions
- Show community leadership
- Operate at the most local level possible within resource constraints
- Group services based on their target audience
- Describe outcomes ahead of policies

Represent our community
Be clear about how to contact us
Contribute to an understanding of how the council is making a difference to quality of life
Improve how informed and engaged people feel
Demonstrate our customer focus

We should do this in ways that:

Are accessible to our community
Are cost efficient
Use methods most relevant to the audience
Comply with publicity code and legal constraints
Connect to key assessments, place survey, residents' survey, CAA

It also sets out our key messages for residents:

*We're making a better Haringey -
Delivering better services
Giving better value for money
Giving you a say.*

Together we're making:

*A Safer Haringey
A Greener Haringey
A Cleaner Haringey
An Active Haringey
A Caring Haringey
A Thriving Haringey*

- 2.4 It then outlined current and proposed ways to communicate these messages consistently. We noted that there were no financial implications in agreeing the principles and key messages outlined in the strategy. The proposals for new communications tools in the strategy would be funded through more effective management of the Council's existing spending on communications.
- 2.5 We report that we agreed the strategy noting that it would help the Council communicate more effectively with our key stakeholders and that joined up communications could also support stronger engagement with residents and an ability to encourage behavioural change to help us make a better Haringey.

Leisure, Culture and Lifelong Learning

3. FREE SWIMMING – A LEGACY FROM THE DEPARTMENT OF CULTURE, MEDIA AND SPORT (DCMS)

- 3.1 We considered a report which advised us of the Department for Media, Culture and Sport's (DCMS) 'Free Swimming' grant aid programme and the related opportunities and

implications for Haringey. The DCMS 'Free Swimming' Programme grant offer had 3 components:

- a) Over 60s – national provision of £15m to be allocated based upon a population formula. Haringey has been allocated £39,367.
- b) Under 16s – national provision of £25m to be allocated as above. Haringey will be advised of its allocation by the end of September 2008.
- c) Capital – national provision of £10m in 2008/9 as 'reward' and scheme/ bid development, and £50m for 2009/10-2010/11. The programme and funding will be administered by Sport England.

3.3 We were advised that the key financial implication related to the loss of £225,000 revenue from current levels of under 16 use if we were to agree to free use for this group. This would be partly offset by the level of grant, which was likely to be in the region of £50,000 leaving an anticipated net shortfall of around £175,000. The Council's current budget did not include funding to meet the additional net cost of this initiative in 2009/10 and 2010/11 but this had been factored into the imminent Pre Business Plan Review process, and would need to be covered by other Council cost savings, revenue support, or external funding such as Area Based Grant. DCMS had already confirmed a grant allocation of £39,367 per annum to provide free swimming for over 60 customers and given the Council's existing policy commitment to over 65s free use, the level of grant would offset the loss of income from the current level of over 60 use, with some scope to fund additional programme opportunities to encourage and increase over 60s participation.

3.4 During the course of our deliberations we noted the commitment of the Council and our partners to improving health and wellbeing and, in particular, to an agreed Local Area Agreement Stretch Target to increase adult sport and physical activity participation by 4% by 2010. Extending free swimming to more older people and young people could make a real contribution to achieving this target and in this connection we were informed of the decision of the Barking and Dagenham Primary Care Trust's decision to make a contribution towards the cost of this initiative in that Borough. We asked officers to approach local partners including the Haringey Primary Care Trust with a view to accessing funds from other sources including the Working Neighbourhoods Fund, Extending Activities and the Big Lottery Fund.

3.5 Having regard to the need for authorities to confirm to the DCMS their interest in the Programme by mid October, we report that we approved in principle the engagement of the Free Swimming' offer for both over 60s and under 16s revenue grants and Capital funding applications and that funding support for the initiative be prioritised through the impending Pre Business Plan Review process.

Regeneration and Enterprise

4. LOCAL DEVELOPMENT SCHEME – PROGRESS REPORT

4.1 We considered a report on the progress of the Local Development Scheme in light of the changes to the plan making process as set out in new Government Guidance Planning Policy Statement 12 'Local Spatial Planning'. We noted the details of the progress on the

Local Development Scheme and that the 2007/2008 Annual Monitoring Report would report that the following milestones have been met.

Statement of Community Involvement (SCI)

The SCI sets out the standards for involving local communities in the preparation of Local Development Documents and development control decisions. The milestone of adoption in February 2008 was met.

Core Strategy

The Core Strategy would help shape the kind of place Haringey will be in 2020, balancing the needs and aspirations of residents and businesses against strategic development needs. The timetable for the preparation of the Core Strategy included a revised date for consultation stages. This reflected the changes introduced to the process by The Town and Country Planning (Local Development) (England) (Amendment) Regulations 2008 -

- Consultation on Issues and Options: February/March 2008
- Consultation on 'preferred options': January/February 2009

Joint Waste Development Plan Document

Unitary authorities were required under the Planning and Compulsory Purchase Act 2004 to produce a Waste Development Plan Document for their area. The Council has agreed to prepare a Joint Waste Development Plan Document plan with six other north London boroughs that make up the North London Waste Authority area. The document would provide waste projections and identify the mix and location of waste facilities needed in the sub-region. The key milestones of the document were:

- Public consultation on the draft JWDPD Issues and Options including sustainability appraisal/strategic environmental assessment – January/ February 2008.
- Public consultation on preferred options – May 2009

Central Leaside Area Action Plan

Central Leaside was the collective name given to the strategic employment areas that lay either side of the boundary between Enfield and Haringey. The primary challenge for the Area Action Plan will be to identify investment and improvements required to ensure the long term viability of the area as an employment location. The key milestones of the document were:

- Consultation on Issues and Options – March 2008
- Consultation on preferred options – January/February 2009

Open Space Standards Supplementary Planning Document

The SPD would provide local open space and recreation standards to meet the needs of local communities and visitors. The following milestones had been met -

- Publish and consult on draft SPD – November 2007
- Adoption – June 2008

Housing Supplementary Planning Document

The SPD would provide guidance and further information on the existing UDP housing policies. The following milestones had been met:

- Publish and consult on draft SPD – April 2008
- Adoption due – October 2008

5. HOUSING SUPPLEMENTARY PLANNING DOCUMENT - ADOPTION

- 5.1 We considered a report which advised us that following public consultation on the Draft Housing Supplementary Planning Document (SPD), and the document's subsequent amendment to reflect the views expressed during that consultation, our approval was sought to the adoption of the SPD as part of the Local Development Framework (LDF)
- 5.2 We noted that a total of 14 written responses were received from individuals or organisations. Overall the SPD had been welcomed but an area of concern had been raised by the GLA in relation to affordable housing. The proposal for a 50:50 housing tenure split between social rented and intermediate affordable housing provision as a starting point set out in the consultation draft of the proposed SPD was not accepted by the GLA. They advised that it was not in general conformity with the London Plan which stated that boroughs should take account of the London-wide 70:30 housing tenure split for social rented housing and intermediate housing provision in setting borough housing targets.
- 5.3 To bring the SPD into conformity with the London Plan (2008) the draft SPD needed to reflect the target split of 70% socially rented and 30% intermediate affordable housing and the report recommended that the GLA's objection be accepted and the Council revert to the 70:30 housing tenure split to ensure the SPD was in conformity with the London Plan. Any policy variations from a 70:30 housing tenure split needed to be locally justified and supported by a strong evidence base. Further, the SPD could only provide guidance on the application of existing policies and could not be used to introduce new policy. It is through the Core Strategy process that Haringey could introduce a 50:50 tenure split which reflected local circumstances as well as being justified by robust housing evidence. Following public consultation on the draft Sustainability Appraisal of the Housing SPD, the draft SPD had been amended, where appropriate, to reflect representations made, including those made by the GLA.
- 5.4 We report that we noted the work, including consultation, carried out on the proposed Housing Supplementary Planning Document and accompanying Sustainability Report and we approved the adoption of those documents.

6. WOOD GREEN TOWN CENTRE SUPPLEMENTARY PLANNING DOCUMENT (SPD)

- 6.1 The Council will be aware that the preparation of the Wood Green Town Centre SPD had involved extensive consultation prompted by evidence from previous research both from the Economic Regeneration Team and The Wood Green Audit - a comprehensive assessment of the town centre produced by local residents groups.

- 6.2 We considered a report which advised us that statutory consultation had taken place in May and 25 June 2008 on the draft Document, and that following the draft Document's amendment to reflect views expressed during the consultation, our approval was sought to the adoption of the SPD and its inclusion within the Haringey Local Development Framework (LDF).
- 6.3 We were informed that, overall, the proposals in the Wood Green Town Centre SPD were welcomed and the following statements received the greatest support in the consultation:
- Improvements to Ducketts Common;
 - Encouraging the use of sustainable methods of transportation;
 - Improvements to the public realm and the reduction in street clutter;
 - Improvements in linkages between the town centre and Haringey Heartlands;
 - Improvements in the range and quality of facilities in the town centre;
 - The development of a car parking strategy;
 - The promotion of car free residential opportunities, provision of car clubs and shared use parking facilities;
 - The promotion of service delivery plans (SDPs) and construction logistics plans (CLPs) for any future developments;
 - Shared use loading bays;
 - Reconfiguring the entrance to River Park House to provide an active frontage;
 - Reconfiguration and expansion of the Morrison's store site considering an active frontage onto Parkland Road;
 - Improvements to Library Square;
 - Long term redevelopment of Shopping City;
 - Improving police presence and measures to increase safety and reduce fear of crime, particularly around Wood Green tube station.
- 6.4 The most frequently received objections related to pedestrianisation of the High Road including the consideration of a bus only High Road during daytime shopping hours subject to further investigative modelling work. As stated above, opposition included an online petition and printed objections. A significant number of representations also opposed the demolition of the Civic Centre (re-use of the buildings would be generally more acceptable), and the loss or relocation of the library.
- 6.5 In approving the Wood Green Town Centre SPD and associated documents for adoption within Haringey's Local Development Framework (LDF) we emphasised that a scheme involving the pedestrianisation of the High Road was not under consideration and was not considered feasible given the road pattern in the High Road area.

Children and Young People

7. INTEGRATED YOUTH SUPPORT SERVICES AND TARGETED YOUTH SUPPORT

- 7.1 We considered a report which advised us that it was a condition of future national funding for youth provision that all Local Authorities had an agreed strategy in place for integrated youth support and targeted youth support which had been agreed with Council Members.
- 7.2 We noted that the Council was in a strong position to take the integrated services forward. In 2007 the 11-19 Forum (a sub group of the Children & Young People's Strategic Partnership Theme Board) started to discuss what was meant by integrated youth support from which a spreadsheet had been devised showing all the services in Haringey for young people. This had formed the heart of discussion and preparation for the strategy. An Integrated Youth Support Group had developed the strategy and had included representatives from across all Council services working with young people including Neighbourhood Management, the Youth Offending Service and the voluntary sector. The Youth Summit had been in place for just over a year and had been providing a joint approach to tackling some of the key concerns of young people and Elected Members particularly around safer communities and community cohesion.
- 7.3 A fundamental aspect of support for young people which underpinned all activities was ensuring that young people had information, advice and guidance in order to make choices and decisions. In 2007 Youthspace, a comprehensive website for young people in Haringey was launched which provided a range of information relevant to young people. The funding for Connexions Services - Information, Advice and Guidance came into the Council from April 2008. This opportunity had been used to reconfigure Connexions provision with the Youth Service and we now had Universal and Targeted Teams in place able to support young people. We had increased the Personal Adviser support to all secondary schools so that young people had more opportunities to reflect and discuss their career and life style choices. Curriculum opportunities had been developed to provide young people with greater choice and vocational opportunities through 14-19 developments and especially the Diploma programme.
- 7.4 The quality of youth provision had been improved and the Summer Uni programme was a good example of the breadth of positive choices available to young people with over 100 courses on offer over the five week period. Young people who attended last year are volunteering to work on this years programme. We continued year round provision for the most popular course choice. We carried out a mapping exercise to show provision across Haringey and were now carrying out an analysis of need informed by the mapping exercise. We were working closely with the voluntary sector through HAVCO to develop a strategic youth link to ensure that the voluntary sector was fully involved in providing positive activities for young people.
- 7.5 The Children and Young People's Service had a well established Common Assessment Framework in place with over 1,000 vulnerable children and young people being referred over an 18 month period. Each child or young person who was referred was allocated a "lead professional" who was able to co-ordinate the package of support needed. This included ensuring access to positive activities after school and during the holidays.
- 7.6 An Integrated Youth Support Task Group, reporting to the 11-19 Forum, had been established incorporating the Youth Task Group and the NEET Task Group. Part of the remit of the group was to review existing systems and structures, particularly regarding

information sharing, so we could quality assure and evidence that we were providing an integrated support service for young people. A small working party has been formed to lead the consultation with young people and stakeholders to inform and reflect the views of users and providers in the Integrated Youth Support Strategy and Targeted Youth Support Strategy. This was being led by the Corporate Consultation Team. A report was presented to the July meeting of the Children and Young People's Strategic Partnership indicating the work that had taken place and outlining the next steps.

- 7.7 We were informed that, in addition to the above actions, the next steps included ensuring that quality measurements were aligned so that we could be assured that the provision across all services met minimum quality standards. In order to make an impact on the key indicators, an implementation plan was being developed which would identify the baseline, targets and lead responsibility for achievement.
- 7.8 We report that we noted the draft Integrated Youth Support Strategy and Targeted Youth Support Strategy and we delegated authority to approve the final version of the Integrated Youth Support and Targeted Youth Support to the Cabinet Member for Children and Young People.

Housing

8. COMMISSION FOR LOCAL ADMINISTRATION INVESTIGATION REPORT INTO COMPLAINT NO. 06/A/12508

- 8.1 We considered a report which advised us of the outcome of an investigation report of the Local Government Ombudsman, and to determine action to be taken in the light of the finding of maladministration, and the Ombudsman's recommendations.
- 8.2 The complaint, which was upheld, was that the Council wrongly failed to take a fresh homelessness application from their client, or to offer her housing assistance or interim accommodation, when she and her two month old child presented as homeless at the Council offices in January 2005.
- 8.3 The Council argued that because it had previously found that 'Ms David' was not homeless when she applied as such in 2004, it was not under an immediate duty to offer her temporary accommodation in 2005, notwithstanding the fact that officers had accepted an application from her. On the contrary, it was considered appropriate to first make some limited preliminary enquiries to establish whether there was reason to believe that she was homeless on this occasion. Officers considered this an appropriate step given the doubts over whether Ms David was in fact telling the truth about her homelessness when she applied in 2004.
- 8.4 The Ombudsman ruled that, notwithstanding the fact that it was not his role to tell the Council how to interpret the legislation, he nevertheless considered that it would have been good practice for the Council to have acknowledged the fact that establishing a reason to believe that Ms David was homeless in 2005 was a relatively low test, and so should have provided temporary accommodation at the point of application without further enquiry. He then went on to find maladministration on the grounds of a lack of clarity in

the terminology that officers had used in processing the application, coupled with inadequate record keeping, especially in relation to decisions made.

8.5 The Local Government Ombudsman recommended that the Council:

- pay Ms David £250 compensation for her time and trouble in pursuing the complaint
- review the guidance to officers on the issues raised by the complaint in the light of the 2006 Code of Guidance, and
- address any training needs, particularly in relation to the importance of clear and accurate record keeping.

However, we noted that the General Purposes Committee at their meeting on 29 September, 2008 had amended the second of the recommendations to read –

That the guidance to officer on the issues raised by the complaint be reviewed in the light of the 2006 Homelessness Code of Guidance, and that clear-cut good practice guidance be in place at all times.

8.6 We report that we endorsed the recommendations subject to the above amendment by agreed by the General Purposes Committee.

9. ADAPTATIONS SERVICE MODERNISATION

9.1 We considered a report which sought approval for changes to the organisational structures associated with the technical design and project management of major disabled facilities adaptations.

9.2 We noted that a Project Board comprising representatives from both the Council and Homes for Haringey, involved in the provision of major adaptations, had carried out an extensive review of all the processes involved in the delivery of adaptations and equipment. A further review of the Adaptations Service had taken place in order to identify processes and workflows which could be made more efficient and improve service delivery end to end. An extensive process mapping exercise was undertaken which revealed a wide range of processes and proffered a number of areas with potential for reducing the numbers of transactions, increasing efficiency and streamlining services.

9.3 The key area which needed to change in order to integrate the processes for both private and public sector homes was that concerning the amalgamation of the teams of surveyors who designed and project managed the adaptations, into one unit. All parties involved with the delivery of disabled facilities adaptations were agreed on this point. Two feasible options had been reviewed, viz:

Option 1 - all technical design and project management to be undertaken by Adults Culture and Community Services, regardless of tenure of property.

Option 2 - all technical design and project management to be undertaken by Homes for Haringey, regardless of tenure of property.

- 9.4 We report that we noted the improvements in service delivery created by the extensive revision and streamlining of processes operated by the Adaptations Service and its' partners and we endorsed the decision of the General Purposes Committee to agree the establishment of a single surveying team for disabled facilities adaptations for both Council and Non-Council properties. We approved Option 1 outlined above, i.e. that all technical design and project management was to be undertaken by Adults Culture and Community Services, regardless of tenure of property and we agreed to the necessary changes to the management agreement with Homes for Haringey (HfH) in order to facilitate the transfer of the surveying functions of the adaptations process for Council housing, to the responsibility of the Council under the management of the Adults, Culture and Community Services (ACCS) Directorate.

Adult Social Care and Well Being

10. HARINGEY COUNCIL SAFEGUARDING ADULTS ANNUAL REPORT

- 10.1 The Council will be aware that "No Secrets" (Department of Health, 2000) was the Government framework for the protection of vulnerable adults from abuse. A vulnerable person was defined as anyone over the age of 18 who was in need of or receiving community care services. This policy had been reviewed and revised in 2005 and became "Safeguarding Adults - the National Framework for Standards of Good Practice", ADSS, 2005. The new guidance emphasised the need for preventative measures in protection vulnerable adults. It was a multi-agency policy and social services were nominated to act as the lead agency.
- 10.2 We considered a report which provided an overview of the work of the Safeguarding Adults Board (SAB) 2007/08 and explained how the change had created greater ownership of the policy and procedures by partner agencies which had led in turn to an improvement in collaborative work between the agencies The report also identified the working objectives for 2008/09 in accordance with national guidance, directives and policy.
- 10.1 The new restructured SAB ensured that each partner agency played the lead role in their own agency. The North Middlesex Hospital, Community Mental Health Services, Haringey Teaching Primary care Trust (HTPCT) and Adult Community and Culture Services (ACCS) had safeguarding leads and the SAB reported directly to the Well-Being Partnership Board (WBPB). The WBPB was accountable to the Haringey Strategic Partnership and thus linked to the Local Delivery Plan for Health Services.
- 10.4 The SAB was also linked into the Local Safeguarding Children's Board (LSCB) and the Domestic Violence partnership. These linkages ensured that agencies were familiar with each other processes and work in partnership to investigate abuses in households. We were informed that the SAB had an elected Councillor Catherine Harris as the Dignity Champion to promote adult safeguarding issues at executive level. A carer and a user representative had also been recruited to the Board to add a carer's perspective to the decision-making process. These new relationships would ensure that service providers and users are aware of the policy.

- 10.5 Strategic Commissioning played a very important role in providing safe services and had the responsibility of insisting that providers complied with the safeguarding standards in service delivery. The policy and procedures were revised in March 2008 to reflect the changes in the National Framework for Best Practice, 2005. They were on the Haringey web site and could be accessed by anyone interested to know how Haringey safeguarded its vulnerable adults. A joint information-sharing protocol signed by all the statutory partners enabled the investigations to assess risks and better manage the risks by sharing information.
- 10.6 There have been yearly increases in the rate of referrals and investigations since 2006. In 2005/06 there were 96 referrals, in 2006/07, there were 172 referrals but 158 investigations and in 2007/08, there were 189 referrals including three joint investigations with Children's Services and five referrals to the Domestic Violence Team one of which led to a multi agency risk assessment conference (MARAC). It was envisaged that as more people became aware of the service, the rates of referrals and investigations would grow and this would have implications for staffing resources. Some black and ethnic minority groups in the community were over and under represented and not represented in accessing the service. Outreach work to these communities had commenced in September 2008 and there was a planned publicity campaign in October-November 2008.
- 10.7 We report for information that we noted the Safeguarding Annual Report and its work plan for 2008/09.

Resources

11. ACCOMMODATION STRATEGY

- 11.1 The Council will be aware that the vision of the SMART Working programme is for the Council to lead by example by making the most cost efficient use of our office space whilst creating a modern, greener, productive work environment that enables our staff to better serve our residents. The Accommodation Strategy was agreed in May 2003 to improve customer focus by integrating customer access points, improve facilities for democratic and civic functions and modernise work spaces for employees.
- 11.2 The estate strategy adopted was to rationalise and modernise using an open plan layout the building portfolio that was made up of 29 buildings including two Town Halls, one Civic Centre and a large number of offices throughout the borough. A "hub and spoke" model was adopted with Wood Green forming the civic and administrative hub and customer service centres in four localities; Hornsey, South Tottenham, North Tottenham and Wood Green.
- 11.3 As a consequence the first part of the implementation plan agreed the disposal and development of Hornsey Town Hall, Tottenham Town Hall and the release of a large number of buildings not located in Wood Green. River Park House was acquired in 2004/05 to enable the rationalisation process to commence and resulted in the Wood Green hub being established.

- 11.4 We considered a report which advised us that the Accommodation Strategy had been reviewed as a result of the SMART Working programme under Achieving Excellence and extended to take account of all of the flexible working options which could now be supported through recent and planned advances in IT. Our approval was sought to the second phase of the Accommodation Strategy would aid the adoption of flexible working and support the SMART working initiative to achieve rationalisation of the office estate without the acquisition of additional buildings. Our approval was also sought to the proposed disposals of surplus office buildings, subject to finalisation of the Accommodation Plan and discussions with Homes for Haringey on their Accommodation Strategy and to agree the investment for the refurbishment and relocation to the retained office portfolio.
- 11.5 We report that we approved the second phase of the Accommodation Strategy, based on the formal adoption of flexible working to enable further rationalisation of the accommodation portfolio and improve the Council's value for money and use of resources by releasing £1.45 million of revenue savings. We agreed to the release of the following freehold buildings and site from the portfolio and delegated authority to the Head of Corporate Property Services to develop/dispose of these sites in an appropriate manner and timescale to optimise capital receipts:
- 13-27 Station Road, N22
 - Apex House
 - Car park site adjacent to 38 Station Road, N22
- 11.6 Approval was also granted to the surrender of the following leased buildings and the Head of Corporate Property Services authorised to surrender the leases as appropriate:
- 95 Western Road
 - 768 High Road, N17
 - 782 High Road, N17
 - 5 St Georges industrial estate, N22
 - 247 High Road N22
- 11.7 It was noted that some non-office accommodation within existing office buildings was proposed for disposal as was the need for it to be re-provided alongside temporary decant space to effect the accommodation moves. The major change management plan required by Business Units to operate within a flexible working environment was also noted. A full detailed accommodation and project plan would be completed once the needs analysis examining space requirements across all business units had been completed.
- 11.8 We also agreed that the capital programme be revised in line with the financial implications set out in the report taking into account the decision to put on hold the Woodside House/Civic Centre project.

Leader

12. THE COUNCIL'S PERFORMANCE PERIOD 5 – APRIL-AUGUST 2008

- 12.1 We considered the regular finance and performance monitoring report for April - August 2008. This report gave an indication of the level and quality of services delivered on the ground. It monitored Haringey's position in relation to a number of indicators that would be used to assess the Council in the Comprehensive Area Assessment (CAA) and the Local Area Agreement (LAA).
- 12.2 The Corporate Programmes delivered the corporately significant projects. These underpinned the Council's corporate planning process, ensuring that the projects undertaken reflected and helped to deliver the Community Strategy and corporate priorities. This report provides an opportunity to monitor, challenge and support the Council's key projects to ensure that they finish on time, to budget and deliver the outcomes for the community.
- 12.3 We noted that, in terms of performance, overall good progress had been made in the first five months of 2008/09. Out of the 91 indicators reported in this period, 79 (87%) were shown to be achieving green or amber status. Highlights included that only 54 older people had moved in to into residential or nursing care so far this year that robbery rates, arson and serious road accident casualties were all down on last year and ahead of target. The report also highlighted areas for focussed monitoring and set out the agreed actions to bring performance in line with targets.
- 12.4 With regard to the financial implications, the overall revenue budget monitoring, based on the September position, showed that the General Fund was forecast to overspend by £1 million. The current approved three-year Council capital programme incorporated BSF planned expenditure, completing in 2011/12. Re-profiling of the BSF budget in line with compressed construction timescales had resulted in transfer of £22.3 million budget provision from 2008/09 to future years, creating the revised projected spend profile of £25.6 million in 2008/09. Competitive tenders due back in October 2008 would allow cross-check of planning dates, enabling firm project plans to be confirmed. This virement proposed was to update the Council's capital programme to ensure that budget reporting was based on current project assumptions, although we noted that each BSF project would be re-profiled again as construction contracts were let.
- 12.5 Financial regulations require proposed budget changes to be approved by Cabinet. These are shown in the table below. These changes fall into one of two categories:
- Budget virements, where it was proposed that budget provision be transferred between one service budget and another. Explanations are provided where this is the case;
 - Increases or decreases in budget, generally where notification has been received in-year of a change in the level of external funding such as grants or supplementary credit approval.

Under the Constitution, certain virements are key decisions. Key decisions are:

- For revenue, any virement which results in change in a directorate cash limit of more than £250,000; and

- For capital, any virement which results in the change of a programme area of more than £250,000.

Key decisions are highlighted by an asterisk in the table.

The following table sets out the proposed changes. There are two figures shown in each line of the table. The first amount column relates to changes in the current year's budgets and the second to changes in future years' budgets (full year). Differences between the two occur when, for example, the budget variation required relates to an immediate but not ongoing need or where the variation takes effect for a part of the current year but will be in effect for the whole of future years. Proposed virements are set out in the following table.

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Revenue Virements							
Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Reason for budget changes	Description	
5	CR	Rev	90	90	Corrective budget realignments	Income budget for Housing Duty line charges.	#8 5
5	POD	Rev *	740	740	Corrective budget realignments	Recruitment advertising expenditure budget that is funded by services.	#8 5
5	ACCS/CR	Rev	25	25	Corrective budget realignments	Transfer of post to Facilities Management.	#8 9
5	ACCS	Rev	45	45	Corrective budget realignments	Transfer of funding to Commissioning & Strategy to cover cost of Head of Commissioning.	#9 5
Capital Virements							
Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Reason for budget changes	Description	
5	UE	Cap	40		New funding allocations	Downhill Way railings to be funded from 2008/09 UE budget.	#8 4
5	PPPC	Cap	121		Funding allocations announced	SSCF capital grant funding approved for 2008/09 by the Home Office.	#8 6
5	UE	Cap	35		New funding allocations	Car club scheme in Haringey funded by TFL grant.	#9 0
5	UE	Cap	185		Funding allocations announced	North Circular Road (NCR) complementary traffic calming scheme funded by TFL grant.	#9 0
5	UE	Cap	20		New funding	Section 278 reinstatement works to Cline	#9

					allocations	Road, Bounds Green.	0
5	UE	Cap	40		Funding allocations announced	S106 funding regarding Grovelands Road and Lemsford Close, N15 for improving bus route priority measures.	#9 0
5	ACCS	Cap*	(812)		Slippage	There is some slippage for the Burial Village project at Cemeteries. The outcome of a feasibility study at a pilot site to test the viability of this project is yet to be concluded.	
5	UE	Cap*	(1,054)		Slippage	An under spend of £1.1m is projected in respect of the Saltram Close scheme. Progression of this scheme was dependant on the sale of the playground site and a capital receipt being generated, which has now fallen through. It is unlikely that a sale can be achieved this financial year and a virement is proposed to remove the scheme from the budget.	
5	ACCS	Cap*	(762)		Slippage	There is some slippage on the refurbishment of Leisure Centres; namely the Park Road Pool and Hall refurbishment has been rephased to the summer of 2009.	
5	ACCS	Rev	424	860	New funding allocations	The Department of Health have approved transforming social care grant as follows: £374k in 2008/09, £860k in 2009/10 and £1.06m in 2010/11. An additional one off grant of £50k has been made available for this year only from the Care Services Investment Partnership, which is an arm of the Department of Health. "Transforming Social Care" is a 3 year programme of total change for adult social care leading to the implementation of self assessment, individual budgets and self directed support for all vulnerable citizens who are eligible for social care. The funding for 2008/09 is for a team of 9 staff to develop, coordinate, support and monitor the programme of pilot projects, briefings, consultation and plan the roll out in each service user group. The programme is starting in this year with services for people with physical disabilities and people with learning disabilities and the new access pathway to social care.	
5	CYP	Cap*	(22,300)		Slippage	Rephasing request for the BSF project. A full explanation is included in paragraphs 17.14 to 17.16 of the report.	

13. DELEGATED DECISIONS AND SIGNIFICANT ACTIONS

13.1 We were informed of the following significant action taken by Directors under delegated powers -

Director of the Children and Young People's Service

Gladesmore Community School – Award of Contract for Pre-Contract Works in the sum of £162,354

Director of Urban Environment

Variation of the Governing Agreement for the London Council's Transport and Environment Committee - London Councils have asked for each Borough's signed memorandum of participation by 23 May so that the variation can be completed before the next LCTEC meeting on 11 June.

Waiver of Requirement to Tender for Community Safety CCTV Operations - To allow the Parking Service to select providers with which to negotiate a contract for community safety CCTV without a full tender process.

The Heartlands Spine Road, N 8 Highway Adoption - The adoption of Mary Neuner Road, N8 to serve as a two-way road between Western Road, N22 and Clarendon Road, N8. The new road is required to provide access to the Haringey Heartlands regeneration area.

Local Implementation Plan Annual Progress Report 2009/10 Funding Submission - To seek approval for the submission of the Local Implementation Plan Annual Progress Report 2009/10 funding submission to Transport for London by 13 June.

Letter Writing Training - To provide comprehensive letter writing and report writing training to staff across the Parking Service. Those training needs cannot be met by the standard training courses run by LBH.

Creation of Twelve New Posts in the Recycling Service - To approve the creation of twelve posts to carry out the Council Office Recycling Service and Estates Recycling Service.